



Report to:	Integrated Care Board
Date of Meeting:	13 July 2022
Subject:	Integrated Care System Governance and Operating Model
Director Sponsor:	Chief Executive
Author:	Executive Director of Corporate Affairs

STATUS OF THE REPORT: *(Please click on the appropriate box)*

Approve Discuss Assurance Information A Regulatory Requirement

SUMMARY OF REPORT:

The purpose of this paper is to provide the NHS Humber and North Yorkshire Integrated Care Board with an overview of the Governance and Operating Model of the system.

The Health and Care Act sets out the four core elements of an Integrated Care System which are Place, Provider Collaboratives, Integrated Care Board (ICB) and an Integrated Care Partnership (ICP).

The document attached as appendix (i) provides an overview of the Humber and North Yorkshire whole system operating model and in particular the core elements of the Integrated Care Board, Place and the Sector Collaboratives. The Integrated Care Partnership will be part of a future paper to the Board.

The detail in the appendix starts to clarify how we will work and includes the Functions and Decision Map that was approved at the inaugural meeting of the Board on the 1 July 2022. It should also be read alongside the Scheme of Reservation and Delegation and other governance documentation such as terms of reference which define more detail behind specific elements such as the committees.

We are working with the Place Leadership Teams to support their development and to enable them to achieve their ambition of establishing joint committees by April 2023. The current way of working through the NHS Place Directors is set out in the appendix. We are awaiting further guidance to support the development.

We are still developing our arrangements and will continue to learn by doing so these will be iterative over the course of this year and as we mature as a system.

RECOMMENDATIONS:

Members of the Board are asked to

- Approve the current operating model arrangements for the Integrated Care System
- Note that further updates will be provided and as we develop the arrangements.



ICB STRATEGIC OBJECTIVE <i>(please click on the boxes of the relevant strategic objective(s))</i>	
Realising our vision	<input checked="" type="checkbox"/>
Improving outcomes in population health and healthcare	<input checked="" type="checkbox"/>
Supporting broader social and economic development	<input checked="" type="checkbox"/>
Tackling inequalities in outcomes experience and access	<input checked="" type="checkbox"/>
Delivering our operational plan 2022/23	<input checked="" type="checkbox"/>
Developing our ICS	<input checked="" type="checkbox"/>

IMPLICATIONS <i>(Please state N/A against any domain where none are identified)</i>	
Finance	Adoption of the governance and operating arrangements will support sound financial governance and decision-making.
Quality	Adoption of the governance and operating arrangements will support the governance and assurance of quality at system and place.
HR	There are likely to be HR implications arising from the implementation of the operating model and mitigated through implementation of HR process
Legal / Regulatory	Adoption of the governance and operating arrangement supports the maintenance of a robust governance regime that meets the statutory and regulatory requirements of the ICB.
Data Protection / IG	N/A
Health inequality / equality	Adoption of the governance and operating arrangements will support decision-making in relation to health inequalities and equality.
Conflict of Interest Aspects	N/A
Sustainability	N/A

<p>ASSESSED RISK: Risk The failure to adopt and apply good governance and operating arrangements will lead to, ineffective and inefficient decision-making. This, in turn, could render the ICB vulnerable to legal, regulatory or reputational challenge.</p> <p>Mitigation Developing this collaboratively with staff and partners will support the mitigation around a lack of understanding.</p>



MONITORING AND ASSURANCE:

Further updates on the implementation of the governance and operating arrangements will be brought to the Board as they are develop.

ENGAGEMENT:

The governance and operating arrangements have been subject to comprehensive engagement with subject matter experts and senior executive leads and directors within the ICB. They have been updated in the light of their comments and to reflect the emerging thinking of the ICB as its systems and processes have developed

REPORT EXEMPT FROM PUBLIC DISCLOSURE

No Yes

If yes, please detail the specific grounds for exemption