

Risk Description	Relating to	Aggregate Risk Score (impact x likelihood)	Direct ICB or Shared Risk	Controls	Gaps	Latest actions
Adverse impact on quality / patient outcomes and threats to safe operating environment, particularly during periods of peak demand.	Ambulance Services (East Midlands and Yorkshire Ambulance Services)	4 x 5 = 20	System-wide / multi-partner (ICB Places x6)	System-wide improvement plans developed via Humber & North Yorkshire Urgent and Emergency Care Network Board	Full impact assessment and mitigating actions to be completed shortly in the light of threatened industrial action from a number of professions / services during winter – including nursing and ambulance professions.	Development of ICB-led local winter plans and response to NHS England’s winter actions letter 24 hr System Control Centre arrangements established to co-ordinate / assure collective mitigating actions throughout winter period.
	Emergency Departments across HNY	4 x 5 = 20	System-wide / multi-partner (ICB Places x6)	Local improvement plans established at North Yorkshire & York, Hull & East Riding and North & North East Lincolnshire level.		
Adverse impact on quality / clinical outcomes resulting from delayed access to services	Access to clinical assessment and treatment– (RTT)	4 x 5 = 20	System-wide / multi-partner (ICB Places x6)	System-wide improvement plans developed via Humber & North Yorkshire Oversight and Assurance Group	Full impact assessment and mitigating actions to be completed shortly in the light of threatened industrial action from a number	Humber and North Yorkshire Workforce Board has established high-impact and prioritised actions to help address critical

	Access to cancer pathway	4 x 5 = 20		Local improvement plans established at North Yorkshire & York, Hull & East Riding and North & North East Lincolnshire level.	of professions / services during winter – including nursing and ambulance professions.	skills and workforce capacity gaps across multiple sectors within the Humber & North Yorkshire area.
Fragile market stability across residential and home care provision resulting in avoidable acute admissions and delayed discharges / poor patient flow across health and social care systems.	Health and Social Care Systems	4 x 5 = 20	System-wide / multi-partner (ICB Places / LA x6)	System-wide improvement plans developed via Humber & North Yorkshire Transfer of Care Network Local improvement plans established between ICB and LA at Place level (x6) via Better Care Funds.		Place Health and Care Partnerships refreshed their shared local ambitions as part of the