



Integrated Finance Report for the period ending

31 January 2024

For presentation at the

ICB Board

Date: 13/03/2024

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1. Executive Financial Summary

The Humber and North Yorkshire NHS system delivered a breakeven financial position in 2022/23. For 2023/24 the system-wide financial plan is a deficit of £30m, with an expectation that the system continues to seek ways to bring the system into financial balance.

The forecast at month 10 remains in line with planned £30m deficit plus £5.8m of Industrial Action costs incurred in December 2023 and January 2024. Following a full review of risks and mitigations at the end of January 2024, the system has a residual risk of £4.2m that will require management and mitigation to deliver this forecast for the year.

The table below describes the key financial indicators across both the ICB and NHS providers as at the end of January 2024 (Month 10):

	Humber and North York	shire l	cs				
	Executive ICS Financial Summar	y - 20	23/24 (M10)			
		Plan YTD (£m)	Actual YTD (£m)	Variance YTD (£m)	Plan 31/03/24 (£m)	Forecast 31/03/24 (£m)	Variance (£m)
	ICS Financial Position - Surplus/(Deficit) The ICS Providers are reporting a £28.18m adverse variance against a M10 planned defict of £34.79m. The full year forecast remains in line with plan at £30m deficit. In line with guidance it has been adjusted to show the industrial action cost impact of £5.8m for December and January.	(34.79)	(62.97)	(28.18)	(30.00)	(35.84)	(5.84)
	The ICB is reporting a £0.04m YTD underspend at M10 and a forecast position that is consistent with submitted plans	0.00	0.04	0.04	(0.00)	0.00	0.00
licators	ICB QEP/Efficiency The ICB has delivered a M10 YTD actual position of £63.26m against £58.88m plan (£4.38m favourable variance). The forecast is to achieve £3.23m above £72.24m plan.	58.88	63.26	4.38	72.24	75.47	3.23
Key Financial Indicators	NHS Provider QEP/Efficiency The ICS providers reported a YTD actual of £99.76m against YTD plan of £120.07m plan (£20.32m adverse variance). The forecast position at M10 is to deliver an efficiency target of £149.76m at 31 Mar 2024 (an underachievement of £10.30m against plan).	120.07	99.76	(20.32)	160.06	149.76	(10.30)
Key	ICS Capital Funding System capital expenditure against the Capital Department Expenditure Limit (CDEL) is forecasting an overspend of £20.55m against £175.48m plan. This is mainly a timing issue associated with additional sceme allocation not currently reflected in the annual plan. Year to date actual is showing an underspend of £38.49m mainly due to profiling of additional schemes and some leases starting later than planned.	124.11	85.62	38.49	175.48	196.02	(20.55)
	ICB Running Costs Position The ICB is reporting a £6.87 underspend YTD position at M10 and a forecast outurn of £9.79m.	29.65	22.79	6.87	36.36	26.57	9.79
	Provider Agency Costs ICS Provider's agency spend is £17.81m above target at M10. This is mainly attributable to strike cover and general reliance on agency staff. The forecast position is an overspend of £21.15m against the full year target of £59.39m.	51.21	69.02	(17.81)	59.39	80.54	(21.15)
	The ICB MHIS target was updated to 9.08% at M6 to reflect the 2022/23 final outturn position, impact of the 1.6% 2023/24 Agenda for Change and 0.6% medical staff pay awards.	9.08%	9.08%	0.0%	9.08%	9.08%	0.0%
ators	Cash Management The M010 ICB cash balance is reported as 0.29% and within the NHSE cash drawdown target of <1.25%.	<1.25%	0.29%		<1.25%	<1.25%	
Other Financial Indicators	Better Payment Practice Code (BPPC) YTD To comply with the BPPC, all valid invoices must be paid within 30 days of receipt. The national target is 95%.	ı	age of Invoi	ices Paid Wi	thin 95% Tai	rget (Volume a	and Value)
. Finan	Under the Better Payment Practice Code (BPPC), the ICS NHS providers have paid 93% of total bills (by volume) and 92% (by value) against the target of 95%.		92%			91%	
Other	The ICB has achieved above the 95% NHSE national target across both metrics.		98%			99%	

2. System Financial Commentary

This report presents the financial position for the system, including NHS providers and the ICB for the period ended 31 January 2024.

2.1. System Financial Position

The month 10 position for the system is a deficit of £62.9m against a planned deficit of £34.8m, representing a year to date overspend of £28.1m.

The main reason for the adverse variance continues to be slippage against efficiency targets, with delivery being £15.9m below plan as at month 10, impact of industrial action, provider underperformance against ERF targets and pay and inflationary pressures. These pressures have been offset in part through budgeted expenditure starting later in the year than initially planned. At month 10, the system is forecasting to deliver the planned £30m deficit but have highlighted a further deficit of £5.8m (as per guidance) to reflect the cost impact of industrial action in December 2023 and January 2024. There is a £4.2m residual risk to delivery of this planned forecast that will require management/mitigation.

2.2. System Risk

At Month 10, £25.9m of gross risk has been highlighted with £21.6m of risk with providers and £4.4m with the ICB. This has decreased further by £21.8m from previous month following a full review of risks. Following initial mitigating actions and management, the residual risk reported at M10 is £4.2m with providers. Provider gross risk is mainly on delivery against challenging efficiency targets, projected underperformance against current ERF target and pay pressures and the ICB gross risks relate to, continuing healthcare, high-cost mental health patients and prescribing.

Work is ongoing across the system to identify mitigating actions to address the residual risk of £4.2m.

2.3. System Efficiencies

The system is reporting a £15.9m shortfall against an efficiency target of £179m at Month 10. This comprises of the providers delivering £99.8m against a £120m plan (£20.3m adverse) and the ICB delivering £63.3m against a £58.9m plan (£4.4m favourable). The forecast for the year is to deliver £225.2m of savings with £149.38m by providers (shortfall of £10.3m against target) and £75.5m by the ICB (£3.2m above plan).

The system is expecting to deliver 50% of the overall efficiency forecast on a recurrent basis.

2.4. System Capital

Capital expenditure, including all funding streams and IFRS, is £38.5m underspent as at month 10. The main areas of slippage is in ICB CDEL (£9.2m), TIF schemes (£8.8m) and Frontline Digitisation (£2.2m) and CDC & Diagnostics (£10.2m).

The forecast is an overspend by £6.7m across all funding streams. There is an overspend of £9.8m on IFRS16 due to forecast overspend at Humber Teaching of £4.7m attributable to a 37-year lease at Whitby Hospital that is expected to qualify as an intra DOH/NHS lease and will therefore be an allowable expenditure. The balance of FOT overspend of £5m is due to IFRS16 capital funding allocated being lower than planned value. This overspend is offset by ICS CDEL underspend of £3.1m at Harrogate following receipt of £2.0m of RAAC funding not expected at planning stage.

Work is ongoing across the system to see what can be brought forward from 24/25 to ensure the CDEL envelope is fully utilised.

2.5. ICB Establishment Costs

The ICB's overall establishment costs budget includes a savings/efficiency target of £8m that is required in 2023/24 to support the ICB financial position. This is expected to be delivered through vacancy control in line with other NHS organisations. At Month 10, the year-to-date position is showing a £0.02m underspend against plan. The forecast based on information at month 10 is that the savings target will be exceeded by £0.6m.

2.6. Mental Health Investment Standard

The ICB is meeting the MHIS target of 9.08% (includes 1.6% agenda for change pay award and 0.7% medical staff pay award) at month 10 and is forecasting delivery against the target for 2023/24.

3. Summary System Surplus / (Deficit)

The overall ICS system position is shown at Table 1, highlighting an actual £62.9m deficit year to date, a £28.1m adverse variance against plan. This variance is mainly reported at provider level due to shortfall against efficiencies (£20.3m below plan as at M10), impact of strikes, underperformance against ERF targets and pay and inflationary pressures offset by delayed scheme expenditure. The ICB is showing a small variance to date of £0.004m.

The key actions to address the year-to-date variances and in year risks continue to be:

- Reducing cost pressures reliance on premium agency, minimising escalation beds and greater control of non-pay consumables.
- Maximising planned care activity, reducing reliance on Independent Sector (IS) and Waiting List Initiative (WLI) premium costs.
- Focus on delivering a challenging stretch CIP programme, further work on maximising recurrent delivery schemes and identifying new schemes.
- Compliance with plan sign off review requirements.
- Compliance with Humber and North Yorkshire (HNY) Financial Controls Checklist.
- Review of balance sheets

Allowing for place variances being offset by central ICB, the North Yorkshire and York place has the largest deficit of circa £39m after 10 months which is a £28m adverse variance to plan. The North and North East Lincolnshire place has the next highest YTD deficit of circa £18m but is better than plan by circa £1m mainly due to the 'backend loading' of efficiency plans at NLAG.

Table 1:	Su	mmary IC	S Surplus	s / (Deficit) ·	- 2023/24 (N	M10)
		S	urplus / (Def	icit)	Surplus	(Deficit)
Organisation	2023/24	YTD	YTD	YTD	FOT	FOT
Organisation	Plan	Budget	Actual	Variance		Variance
	£'000	£'000	£'000	£'000	£'000	£'000
East Riding Of Yorkshire Place	(5,546)	(4,622)	(6,079)	(1,457)	(8,090)	(2,544)
Hull Place	3,154	2,629	(2,247)	(4,876)	(5,631)	(8,785)
Hull University Teaching Hospitals NHS Trust	(7,231)	(5,210)	(6,706)	(1,496)	(8,726)	1,495
Humber Teaching NHS FT	0	0	0	0	(0)	0
Hull and East Riding	(9,623)	(7,203)	(15,032)	(7,829)	(22,447)	(9,834)
North East Lincolnshire Place	(4,056)	(3,380)	(7,077)	(3,697)	(8,587)	(4,531)
North Lincolnshire Place	(7,876)	(6,563)	(6,149)	414	(7,534)	342
Northern Lincolnshire and Goole NHS FT	(13,355)	(18,782)	(17,756)	1,026	(14,150)	795
North and North East Lincolnshire	(25,287)	(28,725)	(30,982)	(2,258)	(30,271)	(3,395)
North Yorkshire Place	(682)	(568)	(1,713)	(1,145)	(1,861)	(1,179)
York Place	(3,080)	(2,567)	(5,203)	(2,636)	(9,216)	(6,136)
York and Scarborough Teaching Hospitals NHS FT	(15,414)	(15,809)	(32,140)	(16,331)	(17,333)	1,919
Harrogate and District NHS FT	6,000	5,012	(6,369)	(11,381)	4,369	1,631
North Yorkshire and York	(13,176)	(13,932)	(45,425)	(31,493)	(24,041)	(3,765)
ICB Central	18,086	15,071	28,512	13,440	40,919	22,833
TOTAL ICS SURPLUS/(DEFICIT)	(30,000)	(34,789)	(62,927)	(28,139)	(35,840)	5,840
ICB Total	(0)	0	43	43	0	0
ICS Provider Total	(30,000)	(34,789)	(62,970)	(28,182)	(35,840)	5,840
TOTAL ICS SURPLUS/(DEFICIT)	(30,000)	(34,789)	(62,927)	(28,139)	(35,840)	5,840

4. ICB Summary Income & Expenditure

The summary ICB position is at Table 2 and at Month 10 shows a £0.004m year to date underspend and a breakeven position for full year forecast consistent with financial plans.

Within the overall forecast breakeven position, the main forecast expenditure variances are:

- Acute Services forecasting an underspend of £6.2m. This position is mainly because of increased non-ERF activity at independent sector providers. Independent sector contracts are being reviewed to scope possible management in year to mitigate some of this impact.
- Mental Health Services forecasting a £10.4m overspend mainly because of increased costs in out of area and S117 high-cost packages of care. This position is being reviewed and actions including cost challenges continues to be explored and pursued.
- Community Services forecasting a £3.1m overspend mainly relating to out of
 contract cost pressures at place level in community equipment, wheelchair, and
 non-obstetric ultrasound services. Discussions are ongoing with providers to
 understand nature of variance and possible mitigating actions.
- Continuing care services forecasting a £3.7m overspend mainly due to highcost packages of care and price increase offset in part by technical efficiencies.
- **Primary Care Services (Excl Prescribing)** forecasting a small overspend of £0.1m mainly due to increased local enhanced service activity offset by some primary care estate void benefits.
- Prescribing forecasting a £7.6m overspend position based on the Regional Drug and Therapeutic Centre information and local trend assumptions. This reflects both volume and value increases in primary care prescribing.
 The ICB will continue to keep the year to date and forecast outturn position under review considering both national and local information.
- **Primary Medical Services (PC Co Comm)** forecasting a £2.3m underspend ICB place level mainly due to slippage, supporting some of the overspending areas of expenditure.
- Delegated Dental, Ophthalmic & Pharmacy Services forecasting a £13.1m underspend ICB place level supporting some of the overspending areas of expenditure. This position is mainly due to slippage in primary care dental.
- Other Programme, Commissioned Services & Reserves forecasting overall £15.3m underspend mainly reflecting financial reset impact of additional funding and non-recurrent underspends released to support overall position.

Table 2:	Summar	y ICB Inco	ome & Ex	penditure	e - 2023/24	(M10)
ICB I&E Analysis	2023/24 Plan £'000	Year YTD Budget £'000	to Date Pos YTD Actual £'000	YTD Variance £'000	Forecast FOT £'000	FOT Variance £'000
System Revenue Resource Limit	(3,858,602)	(3,198,677)				
ICB Expenditure						
Acute Services	1,919,603	1,596,885	1,598,140	(1,255)	1,925,760	(6,157)
of which is Intra-System	1,530,434	1,279,656	1,277,894	1,762	1,530,217	216
of which is Inter-System	278,169	231,858	228, 767	3,091	278, 216	(46)
Blocks LVA & Other Non NHS	111,000	85,371	91,479	(6, 107)	117,327	(6,327)
Mental Health Services	376,504	312,650	318,977	(6,327)	386,894	(10,390)
of which is Intra-System	100,206	83,034	83,115	(81)	100, 206	(0)
of which is Inter-System	140,241	116,867	116,748	119	139,498	743
MH IS & Other Non NHS	136,057	112,749	119,114	(6, 365)	147,190	(11, 133)
Community Health Services	347,713	288,454	289,754	(1,300)	350,824	(3,111)
of which is Intra-System	112,174	93, 245	93,964	(719)	112,140	35
of which is Inter-System	43	36	43	(7)	О	43
IS & Other Non NHS	235,496	195,173	195,747	(574)	238,684	(3, 188)
Continuing Care Services	213,463	177,712	180,498	(2,786)	217,142	(3,679)
Primary Care Services	391,439	326,509	332,174	(5,665)	399,200	(7,761)
Prescribing	344,797	287,913	294,772	(6,860)	352,418	(7,621)
Primary Medical Services (PC Co-Comm)	327,251	282,832	279,318		324,966	2,284
Delegated Dental, Ophthalmic and Pharmacy Services	170,139	142,124	130,973	11,152	157,075	13,064
Other Programme Services	38,705	26,345	33,091	(6,746)	36,379	2,326
Other Commissioned Services	14,017	11,675	9,531	2,144	11,689	2,328
Reserves / Contingencies	23,408	3,837	3,394	443	22,100	1,308
ICB Running Costs	36,362	29,652	22,785	6,867	26,574	9,788
of which is Pay	0	О	0	0	0	0
of which is Non-Pay	0	О	0	0	О	0
Total ICB NET EXPENDITURE	3,858,602	3,198,676	3,198,634	42	3,858,602	0
MEMO: ICB Surplus/(Deficit) Breakdown						
East Riding Of Yorkshire Place	568,854	473,755	479,834	(6,079)	576,944	(8,090)
Hull Place	718,412	599,343	601,591	(2,247)	724,042	(5,631)
North East Lincolnshire Place	347,401	288,577	295,654	(7,077)	355,988	(8,587)
North Lincolnshire Place	342,987	285,824	291,973	(6,149)	350,521	(7,534)
North Yorkshire Place	907,680	758,722	760,435	(1,713)	909,541	(1,861)
York Place	661,997	556,276	561,478		671,212	(9,216)
ICB Central	311,272	236,180	207,668	28,512	270,353	40,919
TOTAL ICB SURPLUS/(DEFICIT)	3,858,602	3,198,676	3,198,633	43	3,858,602	0

5. ICS Provider Income & Expenditure

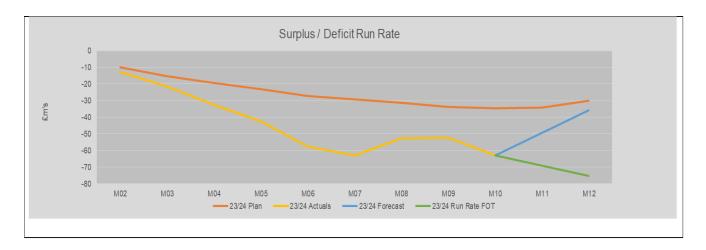
The Month 10 position for the ICS NHS Providers (Table 3) is a deficit of £63m against a planned deficit of £34.8m, representing a year to date overspend of £28.2m.

The adverse variance is mainly due to slippage against efficiency targets, with delivery being £20.3m below plan as at month 10 and inflationary pressures. These pressures have been offset in part through budgeted expenditure starting later in the year than initially planned.

Table 3:	Summ	ary ICS Pr	ovider I&E	Position -	- 2023/24 (N	M10)
		Year	to Date Posi	tion	Forecas	t Outturn
	2023/24	YTD	YTD	YTD	FOT	FOT
Organisation	Plan	Budget	Actual	Variance		Variance
	£'000	£'000	£'000	£'000	£'000	£'000
York and Scarborough Teaching Hospitals NHS FT						
Income	701,300	583,280	622.895	39.615	746.843	45.543
Agency	(17,300)	(14,437)	(20,607)	(6,170)	(23,348)	(6,048)
Other pay	(459,328)	(383,140)	(404,607)	(21,467)	(473,630)	(14,302)
Pay	(476,628)	(397,577)	(425,214)	(27,637)	(496,978)	(20,350)
Non-Pay	(229,160)	(192,402)	(222, 173)	(29,771)	(258, 291)	(29,131)
Non Operating Items (exc gains on disposal)	(10,926)	(9,110)	(7,648)	1,462	(8,907)	2,019
Provider Surplus/(Deficit)	(15,414)	(15,809)	(32,140)	(16,331)	(17,333)	(1,919)
Harrogate and District NHS FT	, , ,	(-, -, -,		(/ /	()/	()/
Income	336,065	280,064	280,354	290	342,900	6,835
Agency	(9,552)	(7.960)	(6,762)	1,198	(7.968)	1,584
Other pay	(228,646)	(190,540)	(201,089)	(10,549)	(235,918)	(7,272)
Pay	(238,198)	(198,500)	(207,851)	(9,351)	(243,886)	(5,688)
Non-Pay	(88,073)	(73,440)	(76,159)	(2,719)	(91,390)	(3,317)
Non Operating Items (exc gains on disposal)	(3,794)	(3,112)	(2,713)	399	(3,255)	540
Provider Surplus/(Deficit)	6,000	5,012	(6,369)	(11,381)	4,369	(1,631)
Northern Lincolnshire and Goole NHS FT	,		` '	, , ,		
Income	530,982	442,956	450,912	7,956	541,733	10,751
Agency	(16,707)	(15,458)	(24,078)	(8,620)	(28,489)	(11,782)
Other pay	(350,671)	(298,018)	(296,041)	1,978	(348,598)	2,073
Pay	(367,378)	(313,477)	(320,119)	(6,642)	(377,087)	(9,709)
Non-Pay	(169,968)	(142,439)	(144,928)	(2,489)	(174,356)	(4,388)
Non Operating Items (exc gains on disposal)	(6,990)	(5,822)	(3,621)	2,201	(4,440)	2,550
Provider Surplus/(Deficit)	(13,355)	(18,782)	(17,756)	1,026	(14,150)	(795)
Hull University Teaching Hospitals NHS Trust					, , ,	· í
Income	808,830	674,145	705,960	31,815	848,371	39,541
Agency	(9,722)	(8,097)	(11,004)	(2,907)	(12,848)	(3,126)
Other pay	(460,200)	(383,582)	(395,595)	(12,013)	(472,861)	(12,661)
Pay	(469,922)	(391,679)	(406,599)	(14,920)	(485,709)	(15,787)
Non-Pay	(331,049)	(275,223)	(294,586)	(19,363)	(357,270)	(26,221)
Non Operating Items (exc gains on disposal)	(15,090)	(12,453)	(11,481)	971	(14,118)	972
Provider Surplus/(Deficit)	(7,231)	(5,210)	(6,706)	(1,497)	(8,726)	(1,495)
Humber Teaching NHS FT						
Income	244,202	203,413	206,655	3,242	247,986	3,784
Agency	(6,106)	(5,255)	(6,570)	(1,315)	(7,884)	(1,778)
Other pay	(149,343)	(124,480)	(124,356)	124	(149,027)	316
Pay	(155,449)	(129,735)	(130,926)	(1,191)	(156,911)	(1,462)
Non-Pay	(86,535)	(72,079)	(74,878)	(2,799)	(90,029)	(3,494)
Non Operating Items (exc gains on disposal)	(2,218)	(1,599)	(851)	748	(1,046)	1,172
Provider Surplus/(Deficit)	0	0	0	0	(0)	(0)
TOTAL ICS PROVIDER SURPLUS/(DEFICIT)	(30,000)	(34,789)	(62,970)	(28,182)	(35,840)	(5,840)

The most significant YTD deficit is being reported by York and Scarborough Trust at £32.1m, which is an adverse variance £16.3m to planned year to date deficit. The Trust was subject to a national review at plan submission stage with a series of recommended actions that the ICB is continuing to work with the Trust to monitor compliance.

All providers are showing an improvement in their year-to-date position reflecting the financial reset impact fully of additional funding and ERF target reduction. There remains a level of risk to plan delivery for 2023/24.



The above chart illustrates that if the YTD deficit of £63m was extrapolated for the full year (green line), this would represent a deficit of circa £76m. However, provider forecasts are still to achieve the planned deficit of £30m as several non-recurrent mitigations are not included in the year-to-date run rate. At M10, overall provider forecast position is showing a deficit of £35.8m, with the adverse variance to forecast deficit due entirely to cost impact of £5.8m for industrial action.

There are still risks to delivery of the planned £30m deficit for the system and all possible mitigating actions will continue to be explored in the last two months of the financial year.

6. System Efficiencies

The system is reporting a £15.9m shortfall against an efficiency target of £179m at Month 10. This comprises of the providers delivering £99.8m against a £120m plan (£20.3m adverse) and the ICB delivering £63.3m against a £58.9m plan (£4.4m favourable).

The forecast for the year is to deliver £225.2m of savings with £149.38m by providers (shortfall of £10.3m against target) and £75.5m by the ICB (£3.2m above plan). The over delivery reported is mainly at York place and is relating to CHC schemes which is currently mitigating some of the impact of in year cost pressures in CHC.

Table 4 shows the position at place and provider level and highlights the recurrent and non-recurrent assessment of schemes. There remains a continued focus to maximise on recurrent efficiency schemes.

Table 4:	ICS	Efficienci	es – Perfor	mance a	gainst	Plan - 20	23/24 (M10)
ICS Efficiencies	2023/24 Plan	2023/24 Plan Recurrent	2023/24 Plan Non- Recurrent	YTD Budget	YTD Actual	YTD Variance	FOT	FOT Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
ICB Efficiency								
East Riding Of Yorkshire Place	8,524	0	8,524	6,356	7,355	999	8,524	C
Hull Place	4,840	2,182	2,658	4,040	4,684	644	5,543	703
North East Lincolnshire Place	4,869	2,559	2,310	3,461	3,271	(190)	4,946	77
North Lincolnshire Place	9,911	7,546	2,365	8,246	9,398	1,152	10,478	567
North Yorkshire Place	18,039	7,325	10,714	15,039	15,379	340	18,285	246
York Place	7,585	3,222	4,363	6,340	7,779	1,439	9,221	1,636
ICB Central	18,476	8,992	9,484	15,394	15,395	1	18,477	1
Total ICB Efficiency	72,244	31,826	40,418	58,876	63,261	4,385	75,474	3,230
Recurrent / Non-Recurrent Split								
Recurrent	31,826			26,292	35,213	8,921	40,825	8,999
Non-recurrent	40,418			32,585	28,048	(4,537)	34,649	(5,769)
Total ICB Efficiency	72,244	31,826	40,418	58,877	63,261	4,384	75,474	3,230
Provider Efficiency								
Harrogate & District NHS FT	20,832	6,396	14,436	17,405	10,507	(6,898)	20,832	C
Hull University Teaching Hospitals NHS Trust	53,963	41,915	12,048	43,383	39,457	(3,926)	49,453	(4,510)
Humber Teaching NHS FT	11,616	3,820	7,796	9,340	9,055	(285)	11,616	
Northern Lincolnshire & Goole NHS FT	35,736	11,633	24,103	22,361	16,950	(5,411)	29,948	(5,788)
York & Scarborough Teaching Hospitals NHS FT	37,914	27,959	9,955	27,584	23,788	(3,796)	37,914	C
Total Provider Efficiency	160,061	91,723	68,338	120,073	99,757	(20,316)	149,763	(10,298)
Recurrent / Non-Recurrent Split								
Recurrent	91,723			70,558	52,855	(17,703)	71,123	(20,600)
Non-recurrent	68,338			49,515	46,903	(2,612)	78,640	10,302
Total Provider Efficiencies	160,061	91,723	68,338	120,073	99,757	(20,316)	149,763	(10,298)
Total ICS Efficiencies	232,305	123,549	108,756	178,950	163,018	(15,932)	225,237	(7,068)

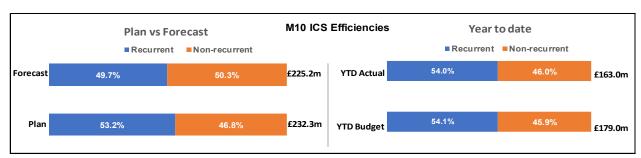


Table 5 shows the status of scheme development for the ICB and across ICS providers. There continues to be improvement overall in schemes that are fully developed in delivery and where plans are in progress.

Table 5:	ble 5: ICS Efficiency Status - 2023/24 (M10)											
ICS Efficiencies	Fully Developed - in delivery	Fully Developed - delivery not yet started	Plans in Progress	Opportunity	Unidentified	Total						
	£'000	£'000		£'000	£'000	£'000						
Provider Efficiency as a %												
Harrogate And District NHS FT	61.4%	0.2%	3.0%	0.0%	35.5%	100.0%						
Hull University Teaching Hospitals NHS Trust	45.2%	0.0%	38.8%	16.1%	0.0%	100.0%						
Humber Teaching NHS FT	37.1%	0.0%	45.6%	17.4%	0.0%	100.0%						
Northern Lincolnshire And Goole NHS FT	79.8%	20.2%	0.0%	0.0%	0.0%	100.0%						
York And Scarborough Teaching Hospitals NHS FT	73.3%	0.2%	16.4%	10.1%	0.0%	100.0%						
Provider Efficiency as a %	60.8%	4.1%	20.9%	9.2%	4.9%	100.0%						
ICB Efficiency as a %	60.9%	0.3%	32.3%	0.7%	6.0%	100.0%						
ICB Efficiency as a %	60.8%	2.8%	24.7%	6.3%	5.3%	100.0%						

Further detail of efficiency schemes at ICB and provider level is contained within tables at Appendix 1.

7. System Risks and Mitigations

Table 6 below shows the value of gross risks identified at Month 10 at £25.9m, £21.6m of risk with providers and £4.4m with the ICB. This has decreased further by £21.8m from previous month following a full review of risks. Provider gross risk is mainly on delivery against challenging efficiency targets, projected underperformance against current ERF target and pay pressures and the ICB gross risks relate to, continuing healthcare, high-cost mental health patients and prescribing.

Following initial mitigating actions and management, the residual risk reported at M10 is £4.2m with providers.

Work is ongoing across the system to identify mitigating actions to address the residual risk of £4.2m.

Table 6			ICS Risks and Mitigations - 2023/24 (M10)	
Description of risk	Potential Financial Impact before mitigations	Likelihood High/ Medium/ Low	Mitigating actions being taken by system	Potential Financial Impact after mitigations
ICB Risks	£'000			£'000
Continuing Healthcare	(345)	Medium	In year management and utilisation of slippage and underspends in other expenditure areas	0
Mental Health	(2,029)		In year management and utilisation of slippage and underspends in other expenditure areas	0
Prescribing	(2,000)		In year management and utilisation of slippage and underspends in other expenditure areas	0
ICB Total	(4,374)		, , , , , , , , , , , , , , , , , , , ,	0
Provider Risks				
Delivery of Efficiency target	(16,567)	High	In year management and utilisation of slippage and underspends in other expenditure areas	(4,200)
Premium Pay	(2,902)	Medium	In year management and utilisation of slippage and underspends in other expenditure areas	0
Elective Recovery Funding	(2,100)	Medium	Review of elective activity position and quantifying impact of specialised services ERF funding	0
Provider Total	(21,569)			(4,200)
Total ICS Risks and Mitigations	(25,943)			(4,200)

8. System Capital Summary

Table 7 sets out the overall Capital summary for the system. At Month 10, there is an underspend of £38.5m across all funding streams including IFRS16. The main areas of slippage is in ICB CDEL (£9.2m), TIF schemes (£8.8m) and Frontline Digitisation (£2.2m) and CDC & Diagnostics (£10.2m).

Following submission of the ICB Integrated Finance Return (IFR) there has been some central adjustments to provider plans and forecasts to reflect all additional income and profiling adjustments required. After these adjustments, the overall ICS inclusive of additional funding streams is forecasting to overspend by £6.7m.

There is an overspend of £9.8m on IFRS16 due to forecast overspend at Humber Teaching of £4.7m attributable to a 37-year lease at Whitby Hospital that is expected to qualify as an intra DOH/NHS lease and will therefore be an allowable expenditure. The balance of FOT overspend of £5m is due to IFRS16 capital funding allocated

being lower than planned value. This overspend is offset by ICS CDEL underspend of £3.1m at Harrogate following receipt of £2.0m of RAAC funding not expected at planning stage.

Work is ongoing across the system to see what can be brought forward from 24/25 to ensure the CDEL envelope is fully utilised.

Further scheme level detail is available at Appendix 2 at provider level.

Table 7:	IC	S Capita	l Summ	ary - 202	23/24 (M1	0)			
System Capital		ICS ENVE	LOPE & N	ET CDEL	FORECAST	OUTTURN	ADJUSTE	D 2023/24 PC	SITION
	2023/24 Plan	Plan YTD	Actual YTD	YTD Var	FOT	FOT Var	Revised Plan	Revised FOT	Revised FOT Var
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
ICS Envelope (Excluding IFRS 16)									
Harrogate And District NHS Foundation Trust	9,999	8,190	7,278	912	10,407	(408)	13,527	10,407	3,120
Hull University Teaching Hospitals NHS Trust	20,605	14,677	14,682	(5)	25,493	(4,888)	25,404	25,493	(89)
Humber Teaching NHS Foundation Trust	7,628	5,428	2,656	2,772	7,628	0	7,628	7,628	0
Northern Lincolnshire And Goole NHS Foundation Trust	19,106	14,813	11,198	3,615	16,406	2,700	16,406	16,406	0
York And Scarborough Teaching Hospitals NHS FT	19,154	12,450	10,560	1,890	19,154	0	19,154	19,154	0
ICS Envelope (Excl IFRS16)	76,492	55,558	46,374	9,184	79,088	(2,596)	82,119	79,088	3,031
ICS Envelope (Impact of IFRS 16)									
Harrogate And District NHS Foundation Trust	0	0	1,118	(1,118)	1,118	(1,118)	0	1,118	(1,118)
Hull University Teaching Hospitals NHS Trust	2,104	2,104	888	1,216	1,797	307	1,473	1,797	(324)
Humber Teaching NHS Foundation Trust	0	0	308	(308)	6,162	(6,162)	0	6,162	(6,162)
Northern Lincolnshire And Goole NHS Foundation Trust	1,167	771	559	212	782	385	817	782	35
York And Scarborough Teaching Hospitals NHS FT	7,255	5,000	5,054	(54)	7,255	0	5,078	7,255	(2,177)
ICS Envelope (IFRS 16)	10,526	7,875	7,927	(52)	17,114	(6,588)	7,368	17,114	(9,746)
Additional Schemes/Funding									
Harrogate And District NHS Foundation Trust	16,026	13,354	4,054	9,300	8,389	7,637	8,389	8,389	0
Hull University Teaching Hospitals NHS Trust	24,364	17,358	12,768	4,590	28,402	(4,038)	28,402	28,402	0
Humber Teaching NHS Foundation Trust	1.958	1,558	1,578	(20)	3,811	(1,853)	3,811	3,811	0
Northern Lincolnshire And Goole NHS Foundation Trust	27,468	17,481	1,286	16,195	29,212	(1,744)	29,212	29,212	0
York And Scarborough Teaching Hospitals NHS FT	18.643	10,924	11.628	(704)	30,006	(11,363)	30,006	30,006	0
	-,	_	,	, ,	,		,		0
Expenditure against Additional Schemes	88,459	60,675	31,314	29,361	99,820	(11,361)	99,820	99,820	0
Total Provider - Charge Against Allocation	175,477	124,108	85,615	38,493	196,022	(20,545)	189,307	196,022	(6,715)
NET Provider CDEL									
Harrogate And District NHS Foundation Trust	26,025	21,544	12,450	9,094	19,914	6,111	21,916	19.914	2,002
Hull University Teaching Hospitals NHS Trust	47,073	34,139	28,338	5,801	55,692	(8,619)	55,279	55,692	(413)
Humber Teaching NHS Foundation Trust	9,586	6,986	4,542	2,444	17,601	(8,015)	11,439	17,601	(6,162)
Northern Lincolnshire And Goole NHS Foundation Trust	47,741	33,065	13,043	20,022	46,400	1,341	46,435	46,400	35
York And Scarborough Teaching Hospitals NHS FT	45,052	28,374	27,242	1,132	56,415	(11,363)	54,238	56,415	(2,177)
Total Provider - CDEL	175,477	124,108	85,615	38,493	196,022	(20,545)	189,307	196,022	(6,715)

9. ICB Establishment Expenditure

The ICB's establishment budgets are set out at Table 8 and summarises the position at directorate and place level as at Month 10.

This overall budget includes a savings/efficiency target of £8m that is required in 2023/24 to support the overall ICB financial position. This is expected to be delivered through vacancy control in line with other NHS organisations. At Month 10, the year-to-date position is showing a small underspend of £0.02m against plan. The expenditure in the second part of the year is expected to be higher than the first to

reflect the impact of recruitment and non-pay costs. The forecast based on information at month 10 is £0.6m in excess of the savings target.

Table 8:	Summa	ry ICB	Establ	ishment	Expen	diture -	2023/24	(M10)
Establishment Expenditure	2023/24 Plan	W	TE	YTD Budget	YTD Actual	YTD Variance	FOT	FOT Variance
	£'000	Plan	Actual	£'000	£'000	£'000	£'000	£'000
Clinical Directorate	17,513	63	50	14,611	13,929	682	17,156	356
Comms Directorate	1,941	29	25	1,617	1,416	202	1,741	200
COO Directorate	3,028	19	16	2,523	2,192	331	2,077	951
Executive Management Team	2,043	11	9	1,702	1,795	(93)	2,193	(150)
Corporate Affairs Directorate	8,514	73	57	7,095	6,456	639	7,764	750
Finance Directorate	9,881	97	76	8,234	7,441	793	9,030	851
People Directorate	1,815	44	25	1,513	1,219	294	1,685	130
Nursing Directorate	18,194	296	245	15,161	13,341	1,821	15,863	2,331
Directorate Expenditure	62,927	632	504	52,457	47,789	4,668	57,508	5,419
East Riding Of Yorkshire Place	1,637	25	16	1,364	995	369	1,114	523
Hull Place	1,486	25	18	1,239	972	266	1,166	320
North Lincolnshire Place	1,196	20	16	997	805	192	997	199
North Yorkshire Place	2,017	32	18	1,681	1,304	377	1,560	457
York Place	1,167	18	12	972	735	237	924	243
North East Lincolnshire Place	754	34	37	629	492	137	584	171
Place Teams Expenditure	8,257	154	116	6,881	5,303	1,578	6,345	1,912
Collaboratives & Other Expenditure	1,643	0	30	1,369	866	503	2,246	(603)
Total Expenditure	75,540	786	650	59,970	53,958	6,013	66,905	8,635
QEP/Efficiencies	(7,992)			(5,994)	0	(5,994)		(7,992)
Total Expenditure after Efficiencies	67,548	786	650	53,976	53,958	19	66,905	643

10. Summary Provider Agency Expenditure

The ICS agency costs target for 2023/24 is £59.4m. This is a reduction from the 2022/23 target of £64.7m (£5.3m reduction).

Table 9 shows the detailed agency expenditure at staff group and provider level. At month 10, ICS providers are £17.8m overspent against year-to-date target and forecasting that full year target will be exceeded by £21.2m by the year end.

Agency costs have continued to increase in 2023/24 mainly as consequence of industrial action. In comparison to 2022/23, year to date costs are £3.1m higher in 2023/24 at M10 and forecasting to be below 2022/23 outturn by £0.3m.

Plan Budget Actual Variance Variance Py M10 YTD Py Out VS VS VS VS VS VS VS VS	Table 9:	Sui	mmary P	rovider	Agency	Expendi	ture - 20	23/24 (M1	0)
Plan Budget Actual Variance Variance PY M10 YTD PY OV VS VS VS VS VS VS VS V			Year t	o Date Po	sition			Prior Yr Co	omparator
E'000 E'00		2023/24	YTD	YTD	YTD	Forecast	Forecast		Var
Registered nursing, midwifery and health visiting staff Alied health professionals Other scientific, therapeutic and technical staff Healthcare scientists Healthcare scientists O Support to nursing staff O Support to allied health professionals O Support to clinical staff Total non-medical - Clinical staff agency Career/staff grades Total medical and dental staff agency Non medical - non-clinical staff agency Total non medical - non-clinical staff agency Total non medical - non-clinical staff agency Registered nursing, midwifery and health professionals 20,046 20,112 24,939 44,827 26,66 20,112 24,939 44,827 26,67 2,686 6,640 30 129 29 52 40 6611 (2886) 6,611 (2886) 6,611 (2886) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		Plan	Budget	Actual	Variance		Variance		
E'000 E'00								_	23/24 FOT
visiting staff 22,956 20,112 24,939 (4,827) 28,519 (5,563) 1,779 Allied health professionals 2,046 1,705 2,272 (567) 2,686 (640) (367) Other scientific, therapeutic and technical staff 158 136 106 30 129 29 52 Healthcare scientists and scientific, therapeutic and technical staff 2,204 1,841 2,378 (537) 2,815 (611) (286) Qualified ambulance service staff 0 <th></th> <th>£'000</th> <th>£'000</th> <th>£'000</th> <th>£'000</th> <th>£'000</th> <th>£'000</th> <th></th> <th>£'000</th>		£'000	£'000	£'000	£'000	£'000	£'000		£'000
visiting staff 22,956 20,112 24,939 (4,827) 28,519 (5,563) 1,779 Allied health professionals 2,046 1,705 2,272 (567) 2,686 (640) (367) Other scientific, therapeutic and technical staff 158 136 106 30 129 29 52 Healthcare scientists and scientific, therapeutic and technical staff 2,204 1,841 2,378 (537) 2,815 (611) (286) Qualified ambulance service staff 0 <td>Registered nursing midwifery and health</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	Registered nursing midwifery and health								
Allied health professionals Other scientific, therapeutic and technical staff Healthcare scientists Healthcare scientists and scientific, therapeutic and technical staff Qualified ambulance service staff O Support to nursing staff Support to allied health professionals Support to clinical staff Total non-medical - Clinical staff agency NHS infrastructure support Non medical - non-clinical staff agency Total non medical - non-clinical staff agency Non medical - non-clinical staff agency Total non medical - non-clinical staff agency Total non medical - non-clinical staff agency Non medical - non-clinical staff agency Total non medical - non-clinical staff agency Total non medical - non-clinical staff agency Non medical - non-clinical staff agency Total non medical - non-clinical staff agency Non medical - non-clinical staff agency Total non medical - non-clinical staff agency Non medical - non-clinical staff agency Non medical - non-clinical staff agency Total non medical - non-clinical staff agency Non medical - non-clinical staff agency Total non medical - non-clinical staff agency Non medical - non-clinical staff agency Total non medical - non-clinical staff age		22.956	20.112	24.939	(4.827)	28.519	(5.563)	1.779	4,166
Other scientific, therapeutic and technical staff 158 136 106 30 129 29 52 Healthcare scientists and scientific, therapeutic and technical staff 2,204 1,841 2,378 (537) 2,815 (611) (286) Qualified ambulance service staff 0	1 -			,					(538)
Healthcare scientists 0 0 0 0 0 0 0 0 0	·			,	` ′		` /		66
Realthcare scientists and scientific, therapeutic and technical staff	· ·	1				-			29
therapeutic and technical staff 2,204 1,841 2,378 (537) 2,815 (611) (286) Qualified ambulance service staff 0									
Qualified ambulance service staff 0	· · · · · · · · · · · · · · · · · · ·	2,204	1,841	2,378	(537)	2,815	(611)	(286)	(443)
Support to allied health professionals 0	Qualified ambulance service staff	0	O	0	1	, 0	, ó	0	0
Support to allied health professionals 0	Support to nursing staff	1,303	1,120	673	447	826	477	1,047	1,314
Support to clinical staff Total non-medical - Clinical staff agency 26,511 23,113 28,031 (4,918) 32,230 (5,719) 2,515				0	О	0	0	0	0
Total non-medical - Clinical staff agency 26,511 23,113 28,031 (4,918) 32,230 (5,719) 2,515	Support to other clinical staff	48	40	41	(1)	70	(22)	(25)	(49)
Medical and dental agency 20,006 17,242 23,739 (6,497) 27,314 (7,307) (3,818) </td <td>Support to clinical staff</td> <td>1,351</td> <td>1,160</td> <td>714</td> <td>446</td> <td>896</td> <td>455</td> <td>1,022</td> <td>1,265</td>	Support to clinical staff	1,351	1,160	714	446	896	455	1,022	1,265
Consultants 20,006 17,242 23,739 (6,497) 27,314 (7,307) (3,818) (4,7307) (5,203) (4,270) (5,003) (1,713) (2,260) (6,26) (7,307) (7,307) (7,307) (7,307) (3,818) (3,818) (3,818) (3,818) (3,818) (4,979) <t< td=""><td>Total non-medical - Clinical staff agency</td><td>26,511</td><td>23,113</td><td>28,031</td><td>(4,918)</td><td>32,230</td><td>(5,719)</td><td>2,515</td><td>4,987</td></t<>	Total non-medical - Clinical staff agency	26,511	23,113	28,031	(4,918)	32,230	(5,719)	2,515	4,987
Career/staff grades 2,879 2,414 4,151 (1,737) 5,139 (2,260) (626) Trainee grades 7,358 6,230 10,309 (4,079) 12,361 (5,003) (1,713) (2,260) (6,158) (6,158) (8,152) (1,173) (1,173) (2,260) (6,26) (1,173) (2,260) (1,173) (2,260) (1,173) (2,261) (4,079) (1,2313) (4,813) (14,570) (6,158) (8,152) (6,158) (8,152)	Medical and dental agency								0
Trainee grades Total medical and dental staff agency NHS infrastructure support Any others Total non medical - non-clinical staff agency Total non medical - non	Consultants	20,006	17,242	23,739	(6,497)	27,314	(7,307)	(3,818)	(3,213)
Total medical and dental staff agency 30,243 25,886 38,200 (12,313) 44,813 (14,570) (6,158) (3,158) (3,158) (4,813) (14,570) (6,158) (3,158) (4,813) (14,570) (6,158) (3,158) (4,813) (14,570) (6,158) (3,158) (4,813) (14,570) (6,158) (3,158) (4,813) (14,570) (6,158) (3,158) (4,813) (14,570) (6,158) (3,158) (4,813) (14,570) (6,158) (3,158) (4,813) (14,570) (6,158) (3,158)	Career/staff grades	2,879	2,414	4,151	(1,737)	5,139	(2,260)	(626)	(41)
Non medical - non-clinical staff agency NHS infrastructure support 2,621 2,198 2,771 (573) 3,473 (852) 555 Any others 12 10 20 (10) 21 (9) (16) Total non medical - non-clinical staff agency 2,633 2,208 2,791 (583) 3,494 (861) 539	Trainee grades	7,358	6,230	10,309	(4,079)	12,361	(5,003)	(1,713)	(2,094)
NHS infrastructure support 2,621 2,198 2,771 (573) 3,473 (852) 555 Any others 12 10 20 (10) 21 (9) (16) Total non medical - non-clinical staff agency 2,633 2,208 2,791 (583) 3,494 (861) 539	Total medical and dental staff agency	30,243	25,886	38,200	(12,313)	44,813	(14,570)	(6,158)	(5,347)
Any others 12 10 20 (10) 21 (9) (16) 2 10 10 10 10 10 10 10 10 10 10 10 10 10	Non medical - non-clinical staff agency								0
Total non medical - non-clinical staff agency 2,633 2,208 2,791 (583) 3,494 (861) 539			2,198	2,771	` ′	3,473	, ,	555	685
	1 '		1		` ′			(16)	16
	Total non medical - non-clinical staff agency	2,633	2,208	2,791	(583)	3,494	(861)	539	702
l otal pay bill - agency & contract staff excl.	Total pay bill - agency & contract staff excl.								
capitalised staff costs 59,387 51,207 69,021 (17,814) 80,537 (21,150) (3,104)	capitalised staff costs	59,387	51,207	69,021	(17,814)	80,537	(21,150)	(3,104)	342
MEMO: Agency Expenditure by Provider	MEMO: Agency Expenditure by Provider								
		9 552	7 960	6 762	1 108	7 068	1 584	2 1 1 5	2,943
			1 1	-, -	,		,	-	(1,440)
Humber Teaching NHS FT (2,337) (1,315) 7,884 (1,778) 643			1 1	,	` ' '	,		, , ,	(1,440) 889
Northern Lincolnshire and Goole NHS FT 16,707 15,458 24,078 (8,620) 28,489 (11,782) (202)	ı		1 1	,	` ' '				342
							, ,		(2,392)
Total Provider Agency Expenditure 59,387 51,207 69,021 (17,814) 80,537 (21,150) (3,104)	The state of the s								342

11. ICB Cash Position

For the 10 months to the end of January the ICB has used £3,166.6m (82.5%). Working on a straight-line basis for cash use, the ICB would be expected to have used no more than £3,199.6m (83.3%), so usage is below this by £33.0m (or just 0.9% of the full cash resource allocation).

Table 10:		ICB Cash Position - 2023/24 (M10)									
	Opening Balance	Cash Drawdow	Prescription & Dental Drawdown	Other Income	Cash Payment	Closing Balance	Closing Balance as % of drawdown	Achieved Target?			
	£m	£m	£m	£m	£m	£m					
Total Cash Drawdown Allocation £3,839.5m Monthly straight-line drawdown £319.96m											
April	0.37	268.00	27.00	5.57	(299.76)	1.17	0.44%	YES			
May	1.17	263.00	31.60	4.21	(298.93)	1.06	0.40%	YES			
June	1.06	295.00	35.14	4.48	(334.87)	0.81	0.27%	YES			
July	0.81	276.00	36.32	4.00	(316.07)	1.05	0.38%	YES			
August	1.05	272.00	36.51	2.25	(311.22)	0.59	0.22%	YES			
September	0.59	288.00	36.29	2.88	(326.72)	1.04	0.36%	YES			
October	1.04	289.00	33.39	3.98	(326.76)	0.64	0.22%	YES			
November	0.64	285.00	37.98	2.56	(325.91)	0.28	0.10%	YES			
December	0.28	302.60	37.10	4.25	(343.46)	0.78	0.26%	YES			
January	0.78	280.00	36.65	7.35	(323.98)	0.80	0.29%	YES			
Cash drawn down to Date (actual)		3,166.57						Note:			
Cash Drawdown Allocation (straight line)		3,199.60						Target is			
Difference		(33.03)						1.25%			

12. System BPPC Performance

Table 11 shows the Better Payment Practice Code (BPPC) performance at provider and ICB level. Under the BPPC, NHS providers paid 91% of total bills by value and 92% by volume against the target on 95%. It is expected that this will increase in future months to meet the target. The ICB achieved above the 95% NHSE national target across both metrics.

Table 11:	ICS BPPC Performance - 2023/24 (M10)								
Organisation	NHS		Non	NHS	Total				
	Volume	Value	Volume	Value	Volume	Value			
York and Scarborough Teaching Hospitals NHS FT	74%	79%	86%	90%	86%	87%			
Harrogate and District NHS FT	83%	88%	94%	94%	93%	92%			
Northern Lincolnshire and Goole NHS FT	93%	96%	94%	96%	93%	96%			
Humber Teaching NHS FT	89%	94%	93%	92%	93%	93%			
Hull University Teaching Hospital NHS Trust	90%	93%	96%	87%	96%	88%			
Total NHS Provider Performance	86%	90%	93%	92%	92%	91%			
	•								
Total ICB Performance	98%	100%	98%	97%	98%	99%			

13. Recommendations

The Board is asked to:

- Note the system financial position for both year to date and forecast outturn.
- Note the residual level of risk identified at M10 that will need be managed to deliver planned/forecast position.

Appendix 1

Forecast ICB Efficiencies - by Category and Scheme - 2023/24 (M10)									
ICB Efficiencies (East Riding Place	Hull Place	North East Lincolnshire Place	North Lincolnshir e Place	North Yorkshire Place	York Place	Total	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
ICB Efficiencies - By Category									
Acute	0	250	0	0	0	0	501	751	
Community Healthcare	6,680	3,038	1,050	2,562	3,325	5,248	760	22,663	
Mental Health	996	543	908	0	2,259	1,977	404	7,087	
Primary Care (inc. Primary Co-Commissioning)	0	1,930	1,298	1,552	2,051	2,709	3,198	12,738	
All-age Continuing Care	0	2,663	2,287	263	1,636	6,765	4,358	17,972	
Running Costs	7,992	0	0	0	0	0	0	7,992	
Other Programme Services	1,308	100	0	280	0	92	0	1,780	
Unidentified	1,500	0	0	289	1,207	1,495		4,491	
Total ICB Efficiencies	18,476	8,524	5,543	4,946	10,478	18,286	9,221	75,474	
ICB Efficiencies - By scheme									
Demand Management (referrals)	0	0	0	l 0	0	0	0	l	
Pathway transformation	6.500	3,288	1.050	2,562	4,004	7,233	2,397	27,034	
All-age Continuing Care - Commissioning/Procurement	0			263	,			,	
Mental Health - reducing out of area placements	1,000	543	908	0	2,259	0	0	4,710	
Primary Care Prescribing	0	1,730	1,298	963	1,372	2,480	1,604	9,447	
Transforming community-based primary care	0	200	0	589	0	150	0	939	
GP IT transformation	0	0	0	0	0	46	121	167	
Non-NHS Procurement	0	0	0	0	0	0	741	741	
Estates / NHS property rationalisation	0	0	0	0	0	116	0	116	
Establishment reviews	7,992	0	0	0	0	0	0	7,992	
Other	1,485	100	0	280	0	0	0	1,865	
Unidentified	1,500	0	0	289	1,207	1,495	0	4,491	
Total ICB Efficiencies - by scheme	18,477	8,524	5,543	4,946	10,478	18,285	9,221	75,474	

Forecast ICS Provider Efficiencies - by Category - 2023/24 (M10)								
	Harrogate & District NHS FT	Hull University Teaching Hosp NHS		Northern Lincolnshire & Goole NHS FT	_	Total		
	£'000	£'000	£'000	£'000	£'000	£'000		
Pay Efficiencies								
Agency - price cap compliance	0	0	0	0	_	-		
Agency - eliminate off framework supply	150	1,000	0	945	708	2,803		
Bank - collaborative working	0	0	0	0	0	0		
Bank - rate review	0	0	0	0	102	102		
Establishment reviews	5,128	7,025	4,648	15,183	21,444	53,428		
E-Rostering	0	303	0	158	41	502		
Corporate services transformation - pay	102	0	146	2,506	289	3,043		
Digital transformation	2	0	0	0	0	2		
Service re-design - pay	1,135	29,657	651	1,131	0	32,574		
Other - pay (balance - please provide description)	0	0	0	1,414	88	1,502		
Unidentified - pay (please provide commentary)	0	0	0	0	0	0		
Total Pay Efficiencies	6,517	37,985	5,445	21,337	22,672	93,956		
Non-pay Efficiencies								
Medicines optimisation	234	35	0	180	1,866	2,315		
Procurement (excl drugs) -non-clinical	299	4,383	199	2,904	1,635	9,420		
Procurement (excl drugs) - medical dev & clinical cons	288	3,424	0	1,248	8,578	13,538		
Estates and Premises transformation	449	137	1,424	1,138	1,224	4,372		
Fleet optimisation	0	0	0	0	0	0		
Pathology & imaging networks	100	344	0	0	402	846		
Corporate services transformation - non-pay	739	395	555	374	119	2,182		
Digital transformation	25	102	0	22	272	421		
Service re-design - Non-pay	1,678	0	1,321	995	0	3,994		
Other - Non-pay (balance - please provide description)	71	0	900	(0)	355	1,326		
Unidentified - non-pay (please provide commentary)	7,389	0	0	Ô	0	7,389		
Total Non-pay Efficiencies	11,271	8,820	4,399	6,861	14,451	45,802		
Income Efficiencies	,	,	ŕ	ŕ	,	,		
Income Private Patient	0	0	0	117	451	568		
Income Overseas Visitors	0	0	0	468	20	488		
Income Non-Patient Care	2,957	2,648	1,500	1,107	274	8,486		
Income Other (balance - please provide description)	87	0	272	58	46	463		
Total Income Efficiencies	3,044	2,648	1,772	1,750	791	10,004		
Total Provider Efficiencies	20,832	49,453	11,616	29,948	37,914	149,763		

Appendix 2

ICS Provider Expenditure Against CDEL - 2023/24 (M10)

	Hawa wata 9	Hull University	Humber	Nauthaus	York &	Total
Scheme Category	District NHS			Northern Lincolnshire &	7	i otai
Scheme Category	FT	Hosp NHS	NHS FT	Goole NHS FT		
	£'000	£'000	£'000	£'000	£'000	£'000
Backlog maintenance - Moderate and low risk	3,178	0		0		4,827
Backlog maintenance - Significant and high risk (CIR)	2,000	8,617	0	11,275	5,014	26,906
Equipment - clinical diagnostics	658	0	0	1,146	0	1,804
Equipment - clinical Other	0	7,378	0	1,704	579	9,661
Equipment - non clinical	0	437	650	0	0	1,087
Equipment - clinical theatres & critical care	0	0	0	318	0	318
IT - Clinical Systems	0	0	1,930	0	0	1,930
IT - Cybersecurity, Infrastructure/Networking	0	1,610	0	1,676		3,286
IT - Hardware	0	0	700	0	1,600	2,300
IT - Other	0	0	0	263	0	263
New Build - A&E/AAU	0	0	0	0	5,000	5,000
New Build - Diagnostics	0	0	0	0	3,000	3,000
New Build - Multiple areas/ Other	0	5,806	0	0	3,961	9,767
New Build - Theatres & critical care	0	68	0	0	0	68
Plant and machinery	1,485	1,577	0	0	0	3,062
Routine maintenance (non-backlog) - Land, Buildings	3,086	0	310	24	0	3,420
Other - including investment property	0	0	2,389	0	0	2,389
Total Charge against CDEL	10,407	25,493	7,628	16,406	19,154	79,088
Impact of IFRS 16	1,118	1,797	6,162	782	7,255	17,114
Screening - Diagnostics Programme	54	510	0	115	218	897
Community Diagnostic Centres	1,049	1,282	0	22,722	_	40,885
Critical Cybersecurity Infrastructure Risks	30	124	0	, 0	55	209
Diagnostic Digital Capability Programme	456	359	0	2,109		2,924
Diagnostic Imaging Capacity	0	1,552	0	0	474	2,026
Endoscopy - Increasing Capacity	0	602	0	0	31	633
Elective Recovery/Targeted Investment Fund	2,000	17,712	0	0	2,467	22,179
Front Line Digitisation	4,800	1,823	3,334	2,251	1,621	13,829
Mental Health	0	0	477	0	0	477
STP Wave 4	0	0	0	2,015	8,850	10,865
UEC Capacity	0	2,770	0	0	0	2,770
Digital Technology - Other	0	50	0	0	7	57
LED Lighting	0	174	0	0	451	625
PFI capital charges (e.g. residual interest)	0	1,444	0	0	0	1,444
Expenditure against Additional Schemes	8,389	28,402	3,811	29,212	30,006	99,820
Total Revised Forecast Outturn	19,914	55,692	17,601	46,400	56,415	196,022
Tatal Basica d Casital Blan	21,916	55,279	11,439	46,435	54,238	189,307
Total Revised Capital Plan	21,910	33,219	11,433	40,433	J-7,200	100,001

ICS Provider Expenditure Against Additional Schemes - 2023/24 (M10)								
Capital Scheme	Scheme Category	Harrogate & District	Hull University	Humber Teaching	Northern Lincolnshire		Total	
		NHS FT	Teaching	NHS FT	& Goole	NHS FT		
Estates Maintainanes (Basklag)	Daaldan Maintananaa Madanata and law risk	£'000	£'000	£'000	£'000	£'000	£'000	
Estates Maintainance (Backlog) RAAC	Backlog Maintenance - Moderate and low risk Backlog Maintenance - Significant and high risk (CIR)	1,081 2,000	0	0	0	_	1,081 2,000	
Salix	Backlog Maintenance - Moderate and low risk	2,000 848	0	0	0	0	848	
Ward	Routine maintenance (non-backlog) - Land, Buildings	2,441	0	l 0	0	ő	2,441	
Reconfirguratiion	Equipment - clinical diagnostics	658	0	0	0		658	
Asceptics Refurbishment	Plant and machinery	1,710	0	0	0	0	1,710	
Contigency	Routine maintenance (non-backlog) - Land, Buildings	208	0	0	0	0	208	
HIF	Backlog Maintenance - Moderate and low risk	415	0	0	0	0	415	
ED2 reconfiguration	Routine maintenance (non-backlog) - Land, Buildings	319	0	0	0	0	319	
Carry fwd from 22/23	Backlog Maintenance - Moderate and low risk	1,033	0	0	0	0	1,033	
Equipment replacement	Equipment - clinical Other	(306)	0	0	1,704	0	1,398	
IM&T	IT - Cybersecurity, Infrastructure/Networking	0	1,610	0	0	0	1,610	
Compliance	Backlog Maintenance - Significant and high risk (CIR)	0	3,737	0	0	0	3,737	
Replacements	Equipment - clinical Other	0	7,212	0	0	0	7,212	
Non Medical Equipment Spend to Save	Equipment - non clinical	0	437	0	0	0	437 151	
Strategic Other (Rev/Cap)	Plant and machinery Plant and machinery	0	151 1,426	0	0	0	1,426	
Feasability	New Build - Multiple areas/ Other	0	1,420	0	0	0	1,420	
(contingency/reserves) (net	Equipment - clinical Other	0	175	0	0	0	175	
Digestive Suite	New Build - Multiple areas/ Other	0	5,785	0	0	0	5,785	
Theatres - c/f 22/23	Backlog Maintenance - Significant and high risk (CIR)	0	4,871	0	0	Ö	4,871	
Other Commitments c/f 22/23	Equipment - clinical Other	0	0	0	0	o	-,071	
Day Surgery Phase 2 internal	New Build - Theatres & critical care	0	68	l ő	Ö	ő	68	
Clinical Envirnmental Risk	Backlog Maintenance - Moderate and low risk	0	0	150	0	0	150	
Maintenance	Backlog Maintenance - Moderate and low risk	0	0	300	0	0	300	
Statutory Complaince	Backlog Maintenance - Moderate and low risk	0	0	250	0	0	250	
Granville Court - Refurbishment	Other - including investment property	0	0	100	0	0	100	
PLACE	Routine maintenance (non-backlog) - Land, Buildings	0	0	200	0	-	200	
CQC Seclusion Compliance Humber Centre	Other - including investment property	0	0	1,000 500	0	0	1,000 500	
IT	Other - including investment property IT - Hardware	0	0	700	0	0	700	
Pine View	Other - including investment property	0	0	614		Ö	614	
Other	Backlog Maintenance - Moderate and low risk	0	0	346	0	0	346	
Humber	IT - Clinical Systems	0	0	1,980	0	0	1,980	
staff attack alarms	Equipment - non clinical	0	0	650	0	0	650	
Backlog fees	Backlog Maintenance - Moderate and low risk	0	0	150	0	0	150	
Inpatient bathrooms	Backlog Maintenance - Moderate and low risk	0	0	230	0	0	230	
Inpatient accommodation	Backlog Maintenance - Moderate and low risk	0	0	173	0	0	173	
Decarbonisation	Routine maintenance (non-backlog) - Land, Buildings	0	0	110	0	0	110	
PICU Extra Care	Other - including investment property	Ŭ	0	80	0	Ĭ	80	
Townend Air Conditioning Inpatient Redesign	Backlog Maintenance - Moderate and low risk	0	0	50	0	0	50	
DPOW & SGH AAU	Other - including investment property Backlog Maintenance - Significant and high risk (CIR)	0	0	45 0	0 6,859	0	45 6,859	
Theatres	Backlog Maintenance - Significant and high risk (CIR)	0	0	Ö	173	ő	173	
Feasibility Fees	Backlog Maintenance - Significant and high risk (CIR)	0	0	0	100	0	100	
Ward/Clinical Refurbishment	Backlog Maintenance - Significant and high risk (CIR)	0	0	0	163	0	163	
BLM	Backlog Maintenance - Significant and high risk (CIR)	0	0				692	
SGH Fire Alarm	Backlog Maintenance - Significant and high risk (CIR)	0			2,200		2,200	
IM&T Infrastructure Blood fridge relocation	IT - Cybersecurity, Infrastructure/Networking	0	0	0	1,676		1,676	
Maternity IT system	Backlog Maintenance - Significant and high risk (CIR) IT - Other	0	0	١	1,088 263		1,088 263	
Maternity Triage DPOW	Routine maintenance (non-backlog) - Land, Buildings	0	0	-	24	Ö	24	
Audiology Booths	Equipment - clinical diagnostics	0	0	-	0	_	0	
Surgical Hub Goole	Equipment - clinical theatres & critical care	0	0		318		318	
SGH MRI	Equipment - clinical diagnostics	0	0	0	1,146	0	1,146	
SGH UECC - Internal funding	New Build - A&E/AAU	0	0	0	0	5,000	5,000	
York - VIU/ PACU	New Build - Diagnostics	0	0	0	0	-,	3,000	
DIS Plan	IT - Hardware	0	0	0]	1,600	1,600	
Backlog Maintenance & Ward Medical equipment	Backlog Maintenance - Significant and high risk (CIR) Equipment - clinical Other	0	0	l 0	0	5,014 579	5,014 579	
Decarbonisation York	New Build - Multiple areas/ Other	0	0	0	0		394	
Other schemes < £500k	New Build - Multiple areas/ Other	0	0	0	0		3,526	
Prioritsation process	New Build - Multiple areas/ Other	0	0	0	0		41	
Total Charge against CDEL		10,407	25,493	7,628	16,406	19,154	79,088	

Capital Scheme		CS Provider Expenditure Against Addi	tional Sc	hemes - 2	2023/24	(M10)		
Repair Security	Capital Scheme	Scheme Category	Harrogate	Hull	Humber	Northern	York &	Total
NNS FT Teaching NHS Philad NHS Phi			_				7 7	
New Build - Theatres & critical care 2,000 0 0 0 0 0 0 0 0 0				_				
1P2				_				£,000
EPR	TIF2	New Build - Theatres & critical care						
Community Diagnostic Centre				-	-			
Sowel Screening								,
Cybersecurity IT - Cybersecurity, infrastructure/Networking 30 0 0 0 30 Ediagnostics Ase Build - Theatres & critical care 456 0 0 0 0 456 Digital Diagnostics IT - Other 0 359 0 0 0 379 Frontline Dig IT - Other 0 359 0 0 0 379 LED New Build - Miltiple areas/ Other 0 1,743 0 0 2,770 LED New Build - Miltiple areas/ Other 0 1,743 0 0 2,770 LED Plant and machinery 0 1,743 0 0 0 2,770 LED Plant and machinery 0 0 1,743 0 0 0 2,770 LED Chemment - clinical diagnostics 0 0 1,743 0 0 0 1,743 Led Coloris Co								, , , ,
Ediagnostics	Cybersecurity		30	0	0	0	0	30
Digital Diagnostcs	Ediagnostics		456	0	0	0	0	456
Frontine Dig	Day Surgery PDC Phase 2	New Build - Theatres & critical care	0	17,712	0	0	0	17,712
UPC	Digital Diagnostcs	IT - Other	0	359	0	0	0	359
LED	Frontline Dig	IT - Other	0	1,743	0	0	0	1,743
RT 4		New Build - Multiple areas/ Other	0	2,770				
Public Health Equipment			-					
Endoscopy Equipment Equipment - clinical Other 0 602 0 0 0 782 0 0 0 782 0 0 0 782 0 0 0 782 0 0 0 782 0 0 0 782 0 0 0 782 0 0 0 782 0 0 0 782 0 0 0 782 0 0 0 0 782 0 0 0 0 782 0 0 0 0 0 0 0 0 0							-	
CDC Ophthalmology			,				_	
CDC							_	
Cyber Security IT - Cybersecurity, Infrastructure/Networking 0 124 0 60 0 184 184 Hep C equipment Equipment - clinical Other 0								
Hep C equipment			_		-		_	
YHCR - Any to Any			-		-			
EPR			-			-	_	
Inpatient accommodation Backlog Maintenance - Moderate and low risk 0 0 477 0 0 477 1 1 1 1 1 1 1 1 1			_		_		_	
T Network Upgrades			_	_		,	_	
EPR - Messaging Add on CORR IT - Clinical Systems 0 0 212 0 0 212 ConcR IT - Clinical Systems 0 0 1,300 0 0 1,300 0 0 2,015 0 2,015 0 2,015 0 2,015 0 2,015 0 2,015 0 2,015 0 2,015 0 2,015 0 2,015 0 2,015 0 2,015 0 2,015 0 2,015 0 2,015 0 0 0 0 0 1,600 0 1,600 0 1,600 0 1,600 0 1,600 0 1,600 0 1,600 0 1,600 0 1,600 0 1,600 0 1,600 0			,				_	
ConCR IT - Clinical Systems 0 0 1,300 0 0 1,300 DPOW & SGH AAU Backlog Maintenance - Significant and high risk (CIR) 0 0 0 2,015 0 2,015 0 2,015 0 2,015 0 2,015 0 2,015 0 2,015 0 2,015 0 2,015 0 2,015 0 2,015 0 2,015 0 2,015 0 0 0 0 1,600 0 1,600 0 1,600 0 1,600 0 1,600 0 1,600 0 1,600 0 1,600 0 1,600 0 1,600 0 1,600 0 1,600 0 1,748 0 1,7488 0 1,7488 0 1,7488 0 1,7488 0 1,7488 0 1,7488 0 1,7488 0 1,7488 0 4,288 0 4,288 0 4,288 0 4,288 0 <td< td=""><td></td><td></td><td>-</td><td></td><td></td><td></td><td>_</td><td></td></td<>			-				_	
DPOW & SGH AAU Backlog Maintenance - Significant and high risk (CIR) 0 0 2,015 0 2,015 Path LIMS IT - Clinical Systems 0 0 0 0 1,600 0 1,600 0 1,600 0 1,600 0 1,600 0 1,600 0 509 0 0 0 0 0 0 0 0 0 0 0 0 0 0 <		,		-			-	
Path LIMS			-					
IRefer/Home reporting/Image IT - Clinical Systems 0 0 0 509 0 509 North Lines CDC New Build - Diagnostics 0 0 0 0 0 17,488 0 17,488 0 17,488 0 17,488 0 17,488 0 17,488 0 17,488 0 17,488 0 17,488 0 17,488 0 17,488 0 17,488 0 17,488 0 0 0 0 0 0 0 0 0			-		_			
North Lincs CDC New Build - Diagnostics 0 0 17,488 0 17,488 North Lincs CDC Equipment - clinical diagnostics 0 946 0 946 0 946 0 946 0 946 0 946 0 0 0 0 0 0 0 946 0 946 0 946 0 946 0			-		_	.,		
North Lincs CDC Equipment - clinical diagnostics 0<			0		0			
North East Lincs CDC Equipment - clinical diagnostics 0 0 946 0 946 Colposcopy Equipment - clinical diagnostics 0 0 0 46 0 46 Cepheid machines x2 Equipment - clinical diagnostics 0 0 0 69 0 69 SGH UECC - PDC funded New Build - A&E/AAU 0 0 0 0 0 8,850 8,850 Diagnostic - NEY-1 / NEY27-7 / Equipment - clinical diagnostics 0 0 0 0 0 474<	North Lincs CDC	Equipment - clinical diagnostics	0	0	0	0	0	, o
Colposcopy	North East Lincs CDC	Routine maintenance (non-backlog) - Land, Buildings	0	0	0	4,288	0	4,288
Cepheid machines x2 Equipment - clinical diagnostics 0 0 0 69 0 69 SGH UECC - PDC funded New Build - A&E/AAU 0 0 0 0 0 8,850 8,850 Diagnostic -NEY-1 / NEY27-7 / Equipment - clinical diagnostics 0 0 0 0 0 0 474 476 2,467 2,467 2,467 2,467 2,467	North East Lincs CDC	Equipment - clinical diagnostics	0	0	0	946	0	946
SGH UECC - PDC funded New Build - A&E/AAU 0 0 0 0 8,850 8,850 8,850 9,850 8,850 8,850 9,474 475 12,447 90 90 12,467 2,467 2,467		Equipment - clinical diagnostics	0	0	0	46	0	
Diagnostic -NEY-1 / NEY27-7 / York - VIU/ PACU Equipment - clinical diagnostics 0 0 0 0 474 474 York - VIU/ PACU New Build - Diagnostics 0 0 0 0 0 1,621 2,467			_	_				
York - VIU/ PACU New Build - Diagnostics 0 0 0 0 2,467 2,467 Electronic Patient Record IT - Clinical Systems 0 0 0 0 1,621 1,621 CDC - Scarborough Hub New Build - Diagnostics 0 0 0 0 0 12,392 12,392 CDC - Selby & Askham Bar New Build - Diagnostics 0 0 0 0 3,440 3,440 Area - JAG Accredited Space New Build - Land, buildings and dwellings 0 0 0 0 31 31 Camera Equipment - clinical diagnostics 0 0 0 0 32 32 Equipment Equipment - clinical diagnostics 0 0 0 0 33 33 (CIP) IT - Cybersecurity, Infrastructure/Networking 0 0 0 0 55 55 Clinics Equipment - clinical diagnostics 0 0 0 0 0 153 153 Clinic			-				-,	
Electronic Patient Record IT - Clinical Systems 0 0 0 0 1,621 1,621 CDC - Scarborough Hub New Build - Diagnostics 0 0 0 0 0 12,392 12,392 12,392 CDC - Selby & Askham Bar New Build - Diagnostics 0 0 0 0 0 3,440 3,440 Area - JAG Accredited Space New Build - Land, buildings and dwellings 0 0 0 0 31 31 Camera Equipment - clinical diagnostics 0 0 0 0 32 32 Equipment Equipment - clinical diagnostics 0 0 0 0 33 33 (CIP) IT - Cybersecurity, Infrastructure/Networking 0 0 0 0 55 55 Sites New Build - Land, buildings and dwellings 0 0 0 0 451 451 Clinics Equipment - clinical diagnostics 0 0 0 0 0 153	_ ~		-		_	_		
CDC - Scarborough Hub New Build - Diagnostics 0 0 0 0 12,392 3,440 3,40 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 <td></td> <td>New Build - Diagnostics</td> <td>0</td> <td>-</td> <td></td> <td></td> <td></td> <td></td>		New Build - Diagnostics	0	-				
CDC - Selby & Askham Bar New Build - Diagnostics 0 0 0 0 3,440 3,440 Area - JAG Accredited Space New Build - Land, buildings and dwellings 0 0 0 0 31 31 Camera Equipment - clinical diagnostics 0 0 0 0 32 32 Equipment Equipment - clinical diagnostics 0 0 0 0 0 33 33 (CIP) IT - Cybersecurity, Infrastructure/Networking 0 0 0 0 55 55 sites New Build - Land, buildings and dwellings 0 0 0 0 451 451 Clinics Equipment - clinical diagnostics 0 0 0 0 0 153 153 Pathway Plan Funding IT - Cybersecurity, Infrastructure/Networking 0 0 0 0 0 0 0 0 0 1,444	Electronic Patient Record	IT - Clinical Systems	0	0	0	0	1,621	1,621
Area - JAG Accredited Space New Build - Land, buildings and dwellings 0 0 0 0 31 31 Camera Equipment - clinical diagnostics 0 0 0 0 32 32 Equipment Equipment - clinical diagnostics 0 0 0 0 33 33 (CIP) IT - Cybersecurity, Infrastructure/Networking 0 0 0 0 55 55 sites New Build - Land, buildings and dwellings 0 0 0 0 451 451 Clinics Equipment - clinical diagnostics 0 0 0 0 0 153 153 Pathway Plan Funding IT - Cybersecurity, Infrastructure/Networking 0 0 0 0 0 0 0 1,444	CDC - Scarborough Hub	New Build - Diagnostics	0	0	0	0	12,392	12,392
Camera Equipment - clinical diagnostics 0 0 0 0 32 32 Equipment Equipment - clinical diagnostics 0 0 0 0 0 33 33 (CIP) IT - Cybersecurity, Infrastructure/Networking 0 0 0 0 55 55 sites New Build - Land, buildings and dwellings 0 0 0 0 451 451 Clinics Equipment - clinical diagnostics 0 0 0 0 0 153 153 Pathway Plan Funding interest) IT - Cybersecurity, Infrastructure/Networking 0 0 0 0 0 0 7 7 interest) 0 1,444 0 0 0 0 1,444	CDC - Selby & Askham Bar	New Build - Diagnostics	0	0	0	0	3,440	3,440
Equipment Equipment - clinical diagnostics 0 0 0 0 33 33 (CIP) IT - Cybersecurity, Infrastructure/Networking 0 0 0 0 0 55 55 sites New Build - Land, buildings and dwellings 0 0 0 0 451 451 Clinics Equipment - clinical diagnostics 0 0 0 0 0 153 153 Pathway Plan Funding interest) IT - Cybersecurity, Infrastructure/Networking 0 0 0 0 0 0 0 1,444	Area - JAG Accredited Space	New Build - Land, buildings and dwellings	0	0	0	0	31	31
(CIP) IT - Cybersecurity, Infrastructure/Networking 0 0 0 0 55 55 sites New Build - Land, buildings and dwellings 0 0 0 0 451 451 Clinics Equipment - clinical diagnostics 0 0 0 0 0 153 153 Pathway Plan Funding interest) IT - Cybersecurity, Infrastructure/Networking 0 0 0 0 0 0 0 1,444	Camera	Equipment - clinical diagnostics	0	0	0	0	32	32
(CIP) IT - Cybersecurity, Infrastructure/Networking 0 0 0 0 55 55 sites New Build - Land, buildings and dwellings 0 0 0 0 451 451 Clinics Equipment - clinical diagnostics 0 0 0 0 0 153 153 Pathway Plan Funding interest) IT - Cybersecurity, Infrastructure/Networking 0 0 0 0 0 0 0 1,444	Equipment		0	0	0	0	33	33
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